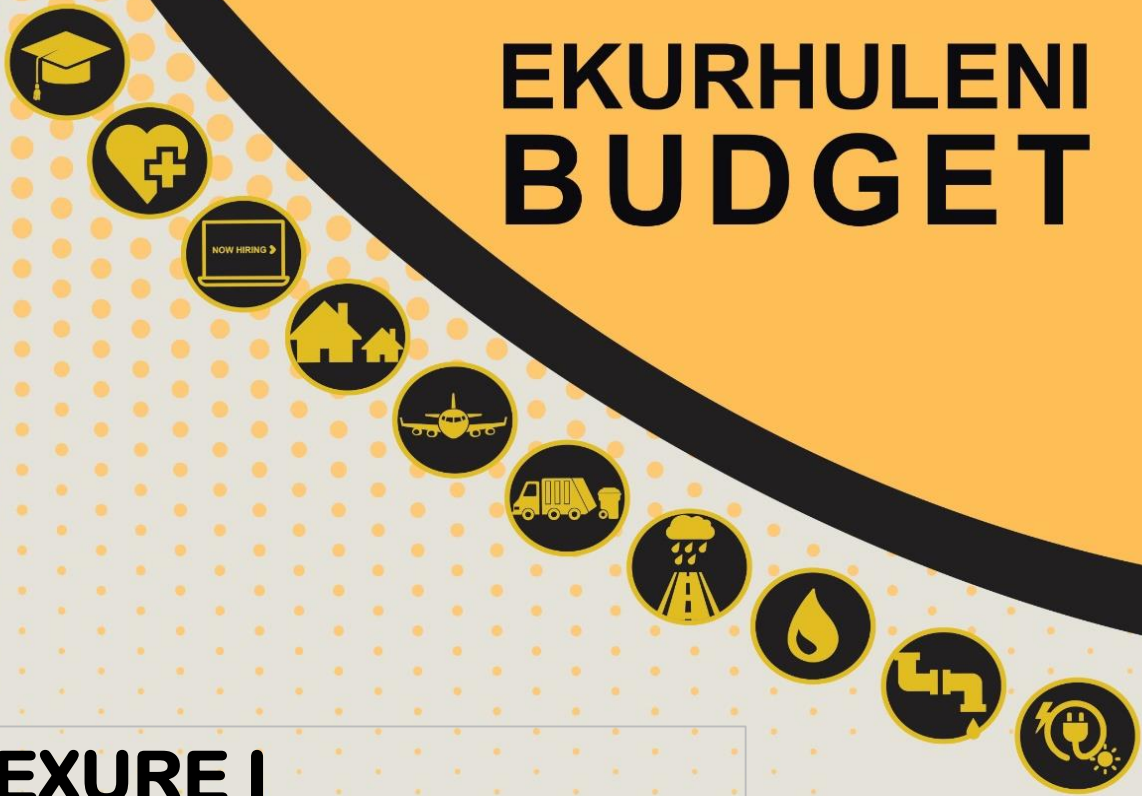


# **ANNEXURE I**

# EKURHULENI BUDGET



## ANNEXURE I

2020/21 MTREF -

## OPERATING BUDGET PER DEPARTMENT

*20 years of a responsive and modern  
public service partner that fosters change  
towards building a better Ekurhuleni*

## 2020/2021 FINAL MTREF - OPERATING BUDGET

|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
|--|--|--|------------------------------|------------------------------|------------------------------|
| <b>CONSOLIDATED</b>  |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Property rates   | 6 140 478 219                                  | 5 147 698 878                                  | 6 140 478 219                | 6 422 940 215                | 6 718 395 467                |
| Service charges  | 22 855 235 937                                 | 20 512 419 903                                 | 25 954 543 149               | 28 285 905 477               | 30 861 400 584               |
| Rental of facilities and equipment                                   | 123 464 661                                    | 118 224 387                                    | 126 584 561                  | 129 316 177                  | 132 197 898                  |
| Interest earned  | 995 955 110                                    | 756 434 527                                    | 626 535 501                  | 629 112 777                  | 631 904 893                  |
| Dividends received   | -  | 95 246   | -                            | -                            | -                            |
| Fines, penalties and forfeits  | 579 503 941                                    | 102 970 492                                    | 579 684 671                  | 579 684 671                  | 579 684 671                  |
| Licences and permits   | 250 022 969                                    | 221 876 270                                    | 250 023 261                  | 250 023 261                  | 250 023 261                  |
| Transfers and subsidies  | 5 189 933 271                                  | 4 321 542 647                                  | 4 864 636 645                | 5 216 645 301                | 5 696 790 251                |
| Other revenue  | 3 156 418 028                                  | 2 947 542 564                                  | 3 202 651 392                | 3 665 587 223                | 4 078 248 507                |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>39 291 012 136</b>                          | <b>34 128 804 914</b>                          | <b>41 745 137 399</b>        | <b>45 179 215 102</b>        | <b>48 948 645 532</b>        |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 9 311 903 128                                  | 8 454 175 451                                  | 9 754 167 674                | 10 589 143 831               | 11 484 774 776               |
| Remuneration of councillors  | 142 795 066                                    | 124 914 162                                    | 142 795 066                  | 154 218 672                  | 166 556 167                  |
| Debt impairment  | 2 989 213 301                                  | 2 110 570 609                                  | 3 073 502 136                | 3 386 998 276                | 3 525 024 372                |
| Depreciation & asset impairment                                      | 2 203 918 615                                  | 2 040 659 645                                  | 2 354 666 981                | 2 517 844 099                | 2 841 869 263                |
| Finance charges  | 869 054 085                                    | 867 652 802                                    | 1 128 804 896                | 1 206 325 987                | 1 279 989 727                |
| Bulk purchases   | 15 083 038 109                                 | 13 061 353 328                                 | 16 850 921 749               | 18 362 200 272               | 20 030 041 753               |
| Other materials  | 2 030 069 519                                  | 1 653 201 101                                  | 2 088 696 487                | 2 226 802 505                | 2 392 972 201                |
| Contracted services  | 4 756 497 647                                  | 3 441 381 324                                  | 4 482 179 533                | 4 718 738 413                | 5 048 073 343                |
| Transfers and subsidies  | 646 599 532                                    | 453 192 828                                    | 676 942 794                  | 711 421 125                  | 777 247 447                  |
| Other expenditure  | 1 227 743 123                                  | 1 022 736 596                                  | 1 190 296 683                | 1 291 381 850                | 1 386 206 377                |
| Loss on disposal of PPE  | 15 307 321                                     | 2 369 334                                      | 13 000 000                   | 13 702 000                   | 14 441 908                   |
| <b>Total Expenditure</b>   | <b>39 276 139 446</b>                          | <b>33 232 207 181</b>                          | <b>41 755 973 999</b>        | <b>45 178 777 030</b>        | <b>48 947 197 334</b>        |
| <b>Surplus/(Deficit)</b>   | <b>14 872 690</b>                              | <b>896 597 733</b>                             | <b>(10 836 600)</b>          | <b>438 072</b>               | <b>1 448 198</b>             |
| Transfers and subsidies - capital                                    | 2 215 543 860                                  | 1 255 598 281                                  | 2 440 665 239                | 2 448 199 119                | 2 466 629 664                |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>2 230 416 550</b>                           | <b>2 152 196 014</b>                           | <b>2 429 828 639</b>         | <b>2 448 637 191</b>         | <b>2 468 077 862</b>         |
| Taxation   | 6 842 849                                      | 2 927 536                                      | -                            | -                            | -                            |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>2 223 573 701</b>                           | <b>2 149 268 478</b>                           | <b>2 429 828 639</b>         | <b>2 448 637 191</b>         | <b>2 468 077 862</b>         |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
|--|--|--|------------------------------|------------------------------|------------------------------|
| <b>CHIEF OPERATING OFFICER</b>                                       |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Other revenue  | -  | (1 478)  | -                            | -                            | -                            |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | -  | (1 478)  | -                            | -                            | -                            |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 219 690 411                                    | 200 932 436                                    | 228 836 757                  | 247 143 695                  | 266 915 202                  |
| Depreciation & asset impairment                                      | 48 723 810                                     | 44 663 498                                     | 51 160 001                   | 53 718 001                   | 56 403 901                   |
| Other materials  | 11 507 229                                     | 6 262 508                                      | 8 869 867                    | 9 310 401                    | 9 774 721                    |
| Contracted services  | 541 898  | 411 884  | 408 646                      | 427 394                      | 447 153                      |
| Other expenditure  | 5 089 960                                      | 4 000 399                                      | 4 792 082                    | 5 099 468                    | 5 430 683                    |
| <b>Total Expenditure</b>   | <b>285 553 308</b>                             | <b>256 270 725</b>                             | <b>294 067 353</b>           | <b>315 698 959</b>           | <b>338 971 660</b>           |
| <b>Surplus/(Deficit)</b>   | <b>(285 553 308)</b>                           | <b>(256 272 203)</b>                           | <b>(294 067 353)</b>         | <b>(315 698 959)</b>         | <b>(338 971 660)</b>         |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(285 553 308)</b>                           | <b>(256 272 203)</b>                           | <b>(294 067 353)</b>         | <b>(315 698 959)</b>         | <b>(338 971 660)</b>         |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(285 553 308)</b>                           | <b>(256 272 203)</b>                           | <b>(294 067 353)</b>         | <b>(315 698 959)</b>         | <b>(338 971 660)</b>         |
|  |  |  |                              |                              |                              |
| <b>CITY MANAGER</b>  |  |  |                              |                              |                              |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 80 039 906                                     | 71 327 319                                     | 73 680 705                   | 79 575 165                   | 85 941 180                   |
| Depreciation & asset impairment                                      | 146 794  | 134 563  | 154 134                      | 161 841                      | 169 933                      |
| Other materials  | 1 478 686                                      | 1 177 102                                      | 683 316                      | 694 865                      | 707 038                      |
| Contracted services  | 7 188 287                                      | 1 941 562                                      | 7 057 019                    | 7 057 749                    | 7 058 519                    |
| Other expenditure  | 1 528 812                                      | 1 380 767                                      | 1 507 687                    | 1 621 555                    | 1 744 410                    |
| <b>Total Expenditure</b>   | <b>90 382 485</b>                              | <b>75 961 313</b>                              | <b>83 082 861</b>            | <b>89 111 175</b>            | <b>95 621 080</b>            |
| <b>Surplus/(Deficit)</b>   | <b>(90 382 485)</b>                            | <b>(75 961 313)</b>                            | <b>(83 082 861)</b>          | <b>(89 111 175)</b>          | <b>(95 621 080)</b>          |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(90 382 485)</b>                            | <b>(75 961 313)</b>                            | <b>(83 082 861)</b>          | <b>(89 111 175)</b>          | <b>(95 621 080)</b>          |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(90 382 485)</b>                            | <b>(75 961 313)</b>                            | <b>(83 082 861)</b>          | <b>(89 111 175)</b>          | <b>(95 621 080)</b>          |
|  |  |  |                              |                              |                              |
| <b>CITY PLANNING</b>   |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Other revenue  | 45 269 059                                     | 24 395 003                                     | 37 437 572                   | 37 437 572                   | 37 437 572                   |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>45 269 059</b>                              | <b>24 395 003</b>                              | <b>37 437 572</b>            | <b>37 437 572</b>            | <b>37 437 572</b>            |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 180 576 417                                    | 162 407 805                                    | 225 796 295                  | 243 859 998                  | 263 368 802                  |
| Depreciation & asset impairment                                      | 868 999  | 796 587  | 912 449                      | 958 071                      | 1 005 975                    |
| Other materials  | 1 539 692                                      | 1 076 676                                      | 1 397 378                    | 1 414 895                    | 1 433 358                    |
| Contracted services  | 56 848 771                                     | 42 512 038                                     | 56 695 971                   | 58 947 456                   | 60 324 196                   |
| Other expenditure  | 5 787 018                                      | 4 899 641                                      | 6 132 131                    | 6 534 355                    | 6 965 275                    |
| <b>Total Expenditure</b>   | <b>245 620 897</b>                             | <b>211 692 747</b>                             | <b>290 934 224</b>           | <b>311 714 775</b>           | <b>333 097 606</b>           |
| <b>Surplus/(Deficit)</b>   | <b>(200 351 838)</b>                           | <b>(187 297 745)</b>                           | <b>(253 496 652)</b>         | <b>(274 277 203)</b>         | <b>(295 660 034)</b>         |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(200 351 838)</b>                           | <b>(187 297 745)</b>                           | <b>(253 496 652)</b>         | <b>(274 277 203)</b>         | <b>(295 660 034)</b>         |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(200 351 838)</b>                           | <b>(187 297 745)</b>                           | <b>(253 496 652)</b>         | <b>(274 277 203)</b>         | <b>(295 660 034)</b>         |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
|--|--|--|------------------------------|------------------------------|------------------------------|
| <b>COMMUNICATION &amp; BRANDING</b>                                      |  |  |                              |                              |                              |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 45 362 668                                     | 41 422 432                                     | 51 178 504                   | 55 272 787                   | 59 694 611                   |
| Depreciation & asset impairment  | 233 586  | 214 126  | 245 265                      | 257 528                      | 270 404                      |
| Other materials  | 2 707 673                                      | 2 535 830                                      | 1 006 572                    | 1 009 700                    | 1 012 996                    |
| Contracted services  | 111 335  | 16 822   | 14 950                       | 14 950                       | 14 950                       |
| Other expenditure  | 22 605 439                                     | 12 803 479                                     | 19 509 207                   | 19 854 278                   | 20 219 590                   |
| <b>Total Expenditure</b>   | <b>71 020 701</b>                              | <b>56 992 689</b>                              | <b>71 954 498</b>            | <b>76 409 243</b>            | <b>81 212 551</b>            |
| <b>Surplus/(Deficit)</b>   | <b>(71 020 701)</b>                            | <b>(56 992 689)</b>                            | <b>(71 954 498)</b>          | <b>(76 409 243)</b>          | <b>(81 212 551)</b>          |
| <b>Surplus/(Deficit) after capital transfers<br/>&amp; contributions</b> | <b>(71 020 701)</b>                            | <b>(56 992 689)</b>                            | <b>(71 954 498)</b>          | <b>(76 409 243)</b>          | <b>(81 212 551)</b>          |
| <b>Surplus/(Deficit) after taxation</b>                                  | <b>(71 020 701)</b>                            | <b>(56 992 689)</b>                            | <b>(71 954 498)</b>          | <b>(76 409 243)</b>          | <b>(81 212 551)</b>          |
|  |  |  |                              |                              |                              |
| <b>CORPORATE LEGAL</b>   |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Other revenue  | 1 583 925                                      | 1 650 642                                      | 1 144 935                    | 1 144 935                    | 1 144 935                    |
| <b>Total Revenue (excluding capital<br/>transfers and contributions)</b> | <b>1 583 925</b>                               | <b>1 650 642</b>                               | <b>1 144 935</b>             | <b>1 144 935</b>             | <b>1 144 935</b>             |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 48 805 686                                     | 43 873 393                                     | 51 239 554                   | 55 338 720                   | 59 765 820                   |
| Depreciation & asset impairment  | 1 446 062                                      | 1 325 566                                      | 1 518 365                    | 1 594 283                    | 1 673 997                    |
| Other materials  | 506 891  | 449 911  | 312 391                      | 314 921                      | 317 588                      |
| Contracted services  | 54 315 003                                     | 38 775 230                                     | 42 657 769                   | 42 658 485                   | 42 659 239                   |
| Transfers and subsidies  | 3 041 790                                      | 3 041 790                                      | 3 041 790                    | 3 041 790                    | 3 041 790                    |
| Other expenditure  | 1 825 413                                      | 1 362 603                                      | 1 459 347                    | 1 523 926                    | 1 593 669                    |
| <b>Total Expenditure</b>   | <b>109 940 845</b>                             | <b>88 828 492</b>                              | <b>100 229 216</b>           | <b>104 472 125</b>           | <b>109 052 103</b>           |
| <b>Surplus/(Deficit)</b>   | <b>(108 356 920)</b>                           | <b>(87 177 850)</b>                            | <b>(99 084 281)</b>          | <b>(103 327 190)</b>         | <b>(107 907 168)</b>         |
| <b>Surplus/(Deficit) after capital transfers<br/>&amp; contributions</b> | <b>(108 356 920)</b>                           | <b>(87 177 850)</b>                            | <b>(99 084 281)</b>          | <b>(103 327 190)</b>         | <b>(107 907 168)</b>         |
| <b>Surplus/(Deficit) after taxation</b>                                  | <b>(108 356 920)</b>                           | <b>(87 177 850)</b>                            | <b>(99 084 281)</b>          | <b>(103 327 190)</b>         | <b>(107 907 168)</b>         |
|  |  |  |                              |                              |                              |
| <b>COUNCIL GENERAL</b>   |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Other revenue  | 5 855 732                                      | -  | 5 855 732                    | 5 855 732                    | 5 855 732                    |
| <b>Total Revenue (excluding capital<br/>transfers and contributions)</b> | <b>5 855 732</b>                               | <b>-</b>                                       | <b>5 855 732</b>             | <b>5 855 732</b>             | <b>5 855 732</b>             |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 112 398 113                                    | 90 104 823                                     | 128 550 942                  | 138 835 018                  | 149 941 819                  |
| Depreciation & asset impairment  | 509 635 271                                    | 467 165 666                                    | 575 832 999                  | 647 692 393                  | 875 975 086                  |
| Other materials  | 29 368 384                                     | 7 567 594                                      | 18 645 321                   | 18 753 321                   | 18 950 269                   |
| Contracted services  | 4 892 130                                      | 2 806 366                                      | 104 830 000                  | 110 490 820                  | 116 457 324                  |
| Other expenditure  | 18 223 923                                     | 4 264 521                                      | 17 218 977                   | 17 338 822                   | 17 465 141                   |
| Loss on disposal of PPE  | 15 307 321                                     | -  | 13 000 000                   | 13 702 000                   | 14 441 908                   |
| <b>Total Expenditure</b>   | <b>689 825 142</b>                             | <b>571 908 970</b>                             | <b>858 078 239</b>           | <b>946 812 374</b>           | <b>1 193 231 547</b>         |
| <b>Surplus/(Deficit)</b>   | <b>(683 969 410)</b>                           | <b>(571 908 970)</b>                           | <b>(852 222 507)</b>         | <b>(940 956 642)</b>         | <b>(1 187 375 815)</b>       |
| Transfers and subsidies - capital  | 196 091 294                                    | 45 654 835                                     | 215 000 000                  | -                            | -                            |
| <b>Surplus/(Deficit) after capital transfers<br/>&amp; contributions</b> | <b>(487 878 116)</b>                           | <b>(526 254 135)</b>                           | <b>(637 222 507)</b>         | <b>(940 956 642)</b>         | <b>(1 187 375 815)</b>       |
| <b>Surplus/(Deficit) after taxation</b>                                  | <b>(487 878 116)</b>                           | <b>(526 254 135)</b>                           | <b>(637 222 507)</b>         | <b>(940 956 642)</b>         | <b>(1 187 375 815)</b>       |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

| DISASTER AND EMERGENCY<br>MANAGEMENT SERVICES                        | 2019/20 Budget<br>approved in May<br>2020<br>R           | 2019/20 - YTD as<br>at end of May<br>2020<br>R           | 2020/21 Final<br>Budget<br>R          | 2021/22 Final<br>Budget<br>R          | 2022/23 Final<br>Budget<br>R          |
|--|--|--|---------------------------------------|---------------------------------------|---------------------------------------|
| <b>Revenue By Source</b>   |  |  |                                       |                                       |                                       |
| Rental of facilities and equipment                                   | 153  | 33 906   | -                                     | -                                     | -                                     |
| Transfers and subsidies  | 177 033 000  | 177 033 000  | 187 301 000                           | 196 322 000                           | 205 745 000                           |
| Other revenue  | 25 963 046   | 12 796 771   | 9 988 722                             | 9 988 722                             | 9 988 722                             |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>202 996 199</b>                                       | <b>189 863 677</b>                                       | <b>197 289 722</b>                    | <b>206 310 722</b>                    | <b>215 733 722</b>                    |
| <b>Expenditure By Type</b>   |  |  |                                       |                                       |                                       |
| Employee related costs   | 829 967 657  | 753 757 696  | 812 038 457                           | 877 001 530                           | 947 161 658                           |
| Depreciation & asset impairment                                      | 18 987 320   | 17 405 047   | 19 936 686                            | 20 933 520                            | 21 980 196                            |
| Other materials  | 19 135 339   | 14 316 340   | 16 270 619                            | 16 996 848                            | 17 762 292                            |
| Contracted services  | 60 903 585   | 29 979 827   | 32 977 007                            | 34 921 158                            | 36 993 552                            |
| Other expenditure  | 34 305 563   | 28 019 093   | 34 118 964                            | 36 114 271                            | 38 243 136                            |
| <b>Total Expenditure</b>   | <b>963 299 464</b>                                       | <b>843 478 004</b>                                       | <b>915 341 733</b>                    | <b>985 967 327</b>                    | <b>1 062 140 834</b>                  |
| <b>Surplus/(Deficit)</b>   | <b>(760 303 265)</b>                                     | <b>(653 614 327)</b>                                     | <b>(718 052 011)</b>                  | <b>(779 656 605)</b>                  | <b>(846 407 112)</b>                  |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(760 303 265)</b>                                     | <b>(653 614 327)</b>                                     | <b>(718 052 011)</b>                  | <b>(779 656 605)</b>                  | <b>(846 407 112)</b>                  |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(760 303 265)</b>                                     | <b>(653 614 327)</b>                                     | <b>(718 052 011)</b>                  | <b>(779 656 605)</b>                  | <b>(846 407 112)</b>                  |
| <b>ECONOMIC DEVELOPMENT</b>  | <b>2019/20 Budget<br/>approved in May<br/>2020<br/>R</b> | <b>2019/20 - YTD as<br/>at end of May<br/>2020<br/>R</b> | <b>2020/21 Final<br/>Budget<br/>R</b> | <b>2021/22 Final<br/>Budget<br/>R</b> | <b>2022/23 Final<br/>Budget<br/>R</b> |
| <b>Revenue By Source</b>   |  |  |                                       |                                       |                                       |
| Rental of facilities and equipment                                   | 673 473  | 683 637  | 673 473                               | 673 473                               | 673 473                               |
| Interest earned  | 29 216   | 64 572   | 30 794                                | 30 794                                | 30 794                                |
| Transfers and subsidies  | 22 022 000   | 23 569 867   | 19 104 000                            | -                                     | -                                     |
| Other revenue  | 23 224 938   | 22 200 014   | 23 224 938                            | 23 224 938                            | 23 224 938                            |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>45 949 627</b>  | <b>46 518 090</b>  | <b>43 033 205</b>                     | <b>23 929 205</b>                     | <b>23 929 205</b>                     |
| <b>Expenditure By Type</b>   |  |  |                                       |                                       |                                       |
| Employee related costs   | 112 524 610  | 100 529 969  | 123 598 190                           | 112 853 727                           | 121 882 027                           |
| Depreciation & asset impairment                                      | 3 728 161  | 3 417 491  | 3 914 569                             | 4 110 297                             | 4 315 812                             |
| Finance charges  | 32 344 555   | 36 219 705   | 44 631 161                            | 47 041 244                            | 49 581 471                            |
| Other materials  | 110 301 440  | 51 331 294   | 89 059 411                            | 89 302 225                            | 89 558 150                            |
| Contracted services  | 7 515 914  | 1 610 709  | 9 360 558                             | 9 448 141                             | 9 540 453                             |
| Other expenditure  | 73 268 451   | 24 255 568   | 72 656 999                            | 72 827 223                            | 73 009 995                            |
| <b>Total Expenditure</b>   | <b>339 683 131</b>                                       | <b>217 364 736</b>                                       | <b>343 220 888</b>                    | <b>335 582 857</b>                    | <b>347 887 908</b>                    |
| <b>Surplus/(Deficit)</b>   | <b>(293 733 504)</b>                                     | <b>(170 846 646)</b>                                     | <b>(300 187 683)</b>                  | <b>(311 653 652)</b>                  | <b>(323 958 703)</b>                  |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(293 733 504)</b>                                     | <b>(170 846 646)</b>                                     | <b>(300 187 683)</b>                  | <b>(311 653 652)</b>                  | <b>(323 958 703)</b>                  |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(293 733 504)</b>                                     | <b>(170 846 646)</b>                                     | <b>(300 187 683)</b>                  | <b>(311 653 652)</b>                  | <b>(323 958 703)</b>                  |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

| EKURHULENI METRO POLICE<br>DEPARTMENT                                | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
|--|--|--|------------------------------|------------------------------|------------------------------|
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Fines, penalties and forfeits  | 574 883 295                                    | 98 363 974                                     | 575 064 025                  | 575 064 025                  | 575 064 025                  |
| Licences and permits   | 250 022 969                                    | 221 876 270                                    | 250 023 261                  | 250 023 261                  | 250 023 261                  |
| Other revenue  | 1 301 517                                      | 1 949 802                                      | 1 301 517                    | 1 301 517                    | 1 301 517                    |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>826 207 781</b>                             | <b>322 190 046</b>                             | <b>826 388 803</b>           | <b>826 388 803</b>           | <b>826 388 803</b>           |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 1 839 989 885                                  | 1 683 017 202                                  | 1 709 858 704                | 1 846 647 387                | 1 994 379 177                |
| Debt impairment  | 345 600 000                                    | 288 000 000                                    | 480 000 000                  | 528 000 000                  | 580 800 000                  |
| Other materials  | 55 952 486                                     | 47 944 907                                     | 49 718 323                   | 51 675 100                   | 53 737 541                   |
| Contracted services  | 417 845 421                                    | 351 441 461                                    | 279 674 678                  | 293 435 480                  | 307 939 367                  |
| Other expenditure  | 84 961 978                                     | 78 261 123                                     | 77 638 692                   | 81 576 348                   | 85 761 299                   |
| <b>Total Expenditure</b>   | <b>2 744 349 770</b>                           | <b>2 448 664 692</b>                           | <b>2 596 890 397</b>         | <b>2 801 334 315</b>         | <b>3 022 617 384</b>         |
| <b>Surplus/(Deficit)</b>   | <b>(1 918 141 989)</b>                         | <b>(2 126 474 646)</b>                         | <b>(1 770 501 594)</b>       | <b>(1 974 945 512)</b>       | <b>(2 196 228 581)</b>       |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(1 918 141 989)</b>                         | <b>(2 126 474 646)</b>                         | <b>(1 770 501 594)</b>       | <b>(1 974 945 512)</b>       | <b>(2 196 228 581)</b>       |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(1 918 141 989)</b>                         | <b>(2 126 474 646)</b>                         | <b>(1 770 501 594)</b>       | <b>(1 974 945 512)</b>       | <b>(2 196 228 581)</b>       |
|  |  |  |                              |                              |                              |
| ENERGY   | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Service charges  | 14 919 066 760                                 | 13 516 901 778                                 | 16 608 015 189               | 17 705 804 994               | 18 876 158 703               |
| Rental of facilities and equipment                                   | 3 905 349                                      | 4 307 806                                      | 3 905 350                    | 3 905 350                    | 3 905 350                    |
| Interest earned  | 95 824 000                                     | 44 878 600                                     | 42 233 730                   | 42 233 730                   | 42 233 730                   |
| Fines, penalties and forfeits  | 3 684 261                                      | 3 856 139                                      | 3 684 261                    | 3 684 261                    | 3 684 261                    |
| Transfers and subsidies  | 589 752 162                                    | 589 752 162                                    | 665 659 873                  | 734 967 008                  | 804 220 512                  |
| Other revenue  | 19 376 378                                     | 14 491 290                                     | 20 422 707                   | 20 422 707                   | 20 422 707                   |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>15 631 608 910</b>                          | <b>14 174 187 775</b>                          | <b>17 343 921 110</b>        | <b>18 511 018 050</b>        | <b>19 750 625 263</b>        |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 570 145 158                                    | 531 022 866                                    | 551 795 207                  | 595 938 831                  | 643 613 947                  |
| Debt impairment  | 939 019 478                                    | 860 767 864                                    | 974 419 682                  | 1 071 861 650                | 1 179 047 815                |
| Depreciation & asset impairment                                      | 411 356 274                                    | 377 076 590                                    | 407 461 131                  | 427 834 188                  | 449 225 897                  |
| Finance charges  | 82 982 996                                     | 88 981 118                                     | 108 544 078                  | 114 405 458                  | 120 583 353                  |
| Bulk purchases   | 11 374 673 283                                 | 9 889 791 953                                  | 12 547 651 093               | 13 413 439 018               | 14 338 966 311               |
| Other materials  | 889 987 714                                    | 780 088 466                                    | 829 251 822                  | 880 578 278                  | 934 193 967                  |
| Contracted services  | 424 130 857                                    | 356 697 570                                    | 643 131 657                  | 678 779 459                  | 716 413 356                  |
| Other expenditure  | 29 706 477                                     | 22 099 012                                     | 29 787 835                   | 31 584 441                   | 33 496 591                   |
| Loss on disposal of PPE  | -  | 1 522 499                                      | -                            | -                            | -                            |
| <b>Total Expenditure</b>   | <b>14 722 002 237</b>                          | <b>12 908 047 938</b>                          | <b>16 092 042 505</b>        | <b>17 214 421 323</b>        | <b>18 415 541 237</b>        |
| <b>Surplus/(Deficit)</b>   | <b>909 606 673</b>                             | <b>1 266 139 838</b>                           | <b>1 251 878 605</b>         | <b>1 296 596 727</b>         | <b>1 335 084 026</b>         |
| Transfers and subsidies - capital                                    | 232 302 337                                    | 116 716 991                                    | 230 000 000                  | -                            | -                            |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>1 141 909 010</b>                           | <b>1 382 856 829</b>                           | <b>1 481 878 605</b>         | <b>1 296 596 727</b>         | <b>1 335 084 026</b>         |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>1 141 909 010</b>                           | <b>1 382 856 829</b>                           | <b>1 481 878 605</b>         | <b>1 296 596 727</b>         | <b>1 335 084 026</b>         |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

| ENVIRONMENTAL RESOURCE AND<br>WASTE MANAGEMENT                           | 2019/20 Budget<br>approved in May<br>2020<br>R           | 2019/20 - YTD as<br>at end of May<br>2020<br>R           | 2020/21 Final<br>Budget<br>R          | 2021/22 Final<br>Budget<br>R          | 2022/23 Final<br>Budget<br>R          |
|--|--|--|---------------------------------------|---------------------------------------|---------------------------------------|
| <b>Revenue By Source</b>   |  |  |                                       |                                       |                                       |
| Service charges  | 1 531 105 573  | 1 239 541 158  | 1 532 805 573                         | 1 603 314 630                         | 1 677 067 103                         |
| Rental of facilities and equipment                                       | 323 038  | 323 038  | 323 038                               | 337 898                               | 353 441                               |
| Interest earned  | 52 500 000   | 52 001 824   | 49 369 003                            | 51 639 977                            | 54 015 416                            |
| Transfers and subsidies  | 677 635 345  | 572 635 346  | 627 282 666                           | 692 633 443                           | 758 889 629                           |
| Other revenue  | 34 896 857   | 20 180 096   | 34 064 237                            | 35 631 193                            | 37 270 229                            |
| <b>Total Revenue (excluding capital<br/>transfers and contributions)</b> | <b>2 296 460 813</b>                                     | <b>1 884 681 463</b>                                     | <b>2 243 844 517</b>                  | <b>2 383 557 141</b>                  | <b>2 527 595 818</b>                  |
| <b>Expenditure By Type</b>   |  |  |                                       |                                       |                                       |
| Employee related costs   | 1 075 746 632  | 979 946 834  | 1 131 207 813                         | 1 221 704 442                         | 1 319 440 803                         |
| Debt impairment  | 43 680 597   | 40 040 550   | 44 959 865                            | 49 455 852                            | 54 401 437                            |
| Depreciation & asset impairment  | 58 416 090   | 53 548 088   | 61 336 895                            | 64 403 740                            | 67 623 927                            |
| Finance charges  | 70 075 859   | 30 890 049   | 84 399 955                            | 88 957 553                            | 93 761 261                            |
| Other materials  | 169 288 015  | 128 270 831  | 199 867 206                           | 209 343 415                           | 219 331 338                           |
| Contracted services  | 552 587 936  | 336 196 628  | 580 268 089                           | 611 493 993                           | 644 406 086                           |
| Other expenditure  | 103 288 592  | 78 953 576   | 96 476 592                            | 101 538 277                           | 106 910 368                           |
| <b>Total Expenditure</b>   | <b>2 073 083 721</b>                                     | <b>1 647 846 556</b>                                     | <b>2 198 516 415</b>                  | <b>2 346 897 272</b>                  | <b>2 505 875 220</b>                  |
| <b>Surplus/(Deficit)</b>   | <b>223 377 092</b>                                       | <b>236 834 907</b>                                       | <b>45 328 102</b>                     | <b>36 659 869</b>                     | <b>21 720 598</b>                     |
| Transfers and subsidies - capital  | 2 000 000  | -  | 2 300 000                             | -                                     | -                                     |
| <b>Surplus/(Deficit) after capital transfers<br/>&amp; contributions</b> | <b>225 377 092</b>                                       | <b>236 834 907</b>                                       | <b>47 628 102</b>                     | <b>36 659 869</b>                     | <b>21 720 598</b>                     |
| <b>Surplus/(Deficit) after taxation</b>                                  | <b>225 377 092</b>                                       | <b>236 834 907</b>                                       | <b>47 628 102</b>                     | <b>36 659 869</b>                     | <b>21 720 598</b>                     |
|  | <b>2019/20 Budget<br/>approved in May<br/>2020<br/>R</b> | <b>2019/20 - YTD as<br/>at end of May<br/>2020<br/>R</b> | <b>2020/21 Final<br/>Budget<br/>R</b> | <b>2021/22 Final<br/>Budget<br/>R</b> | <b>2022/23 Final<br/>Budget<br/>R</b> |
| <b>EXECUTIVE OFFICE</b>  |  |  |                                       |                                       |                                       |
| <b>Expenditure By Type</b>   |  |  |                                       |                                       |                                       |
| Employee related costs   | 69 040 699   | 61 841 526   | 80 206 157                            | 86 622 649                            | 93 552 463                            |
| Remuneration of councillors  | 12 306 436   | 10 578 946   | 12 306 436                            | 13 290 951                            | 14 354 228                            |
| Depreciation & asset impairment  | 832 895  | 763 488  | 874 540                               | 918 267                               | 964 180                               |
| Other materials  | 9 462 111  | 5 374 908  | 9 722 075                             | 9 726 106                             | 9 730 354                             |
| Contracted services  | 583 025  | 504 253  | 237 908                               | 245 478                               | 253 456                               |
| Transfers and subsidies  | 5 184 212  | 4 860 858  | 1 889 766                             | 1 889 766                             | 1 889 766                             |
| Other expenditure  | 31 745 916   | 1 947 965  | 31 922 389                            | 32 067 839                            | 32 224 877                            |
| <b>Total Expenditure</b>   | <b>129 155 294</b>                                       | <b>85 871 944</b>  | <b>137 159 271</b>                    | <b>144 761 056</b>                    | <b>152 969 324</b>                    |
| <b>Surplus/(Deficit)</b>   | <b>(129 155 294)</b>                                     | <b>(85 871 944)</b>                                      | <b>(137 159 271)</b>                  | <b>(144 761 056)</b>                  | <b>(152 969 324)</b>                  |
| <b>Surplus/(Deficit) after capital transfers<br/>&amp; contributions</b> | <b>(129 155 294)</b>                                     | <b>(85 871 944)</b>                                      | <b>(137 159 271)</b>                  | <b>(144 761 056)</b>                  | <b>(152 969 324)</b>                  |
| <b>Surplus/(Deficit) after taxation</b>                                  | <b>(129 155 294)</b>                                     | <b>(85 871 944)</b>                                      | <b>(137 159 271)</b>                  | <b>(144 761 056)</b>                  | <b>(152 969 324)</b>                  |



## 2020/2021 FINAL MTREF - OPERATING BUDGET

|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
|--|--|--|------------------------------|------------------------------|------------------------------|
| <b>FINANCE</b>   |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Property rates   | 6 140 478 219                                  | 5 147 698 878                                  | 6 140 478 219                | 6 422 940 215                | 6 718 395 467                |
| Service charges  | (464 212 094)                                  | (437 056 631)                                  | (463 932 902)                | (463 932 902)                | (463 932 902)                |
| Interest earned  | 514 844 710                                    | 411 873 758                                    | 299 887 923                  | 299 887 923                  | 299 887 923                  |
| Transfers and subsidies  | 724 484 736                                    | 724 366 404                                    | 786 269 515                  | 868 079 480                  | 951 022 890                  |
| Other revenue  | 1 721 158 525                                  | 1 763 409 031                                  | 1 791 281 525                | 1 981 818 525                | 2 144 866 525                |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>8 636 754 096</b>                           | <b>7 610 291 441</b>                           | <b>8 553 984 280</b>         | <b>9 108 793 241</b>         | <b>9 650 239 903</b>         |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 478 324 255                                    | 433 693 945                                    | 547 001 048                  | 590 714 731                  | 637 925 506                  |
| Debt impairment  | 1 455 151 390                                  | 728 665 161                                    | 1 358 306 003                | 1 507 082 578                | 1 457 252 884                |
| Depreciation & asset impairment                                      | 17 915 017                                     | 16 422 109                                     | 18 810 768                   | 19 751 307                   | 20 738 873                   |
| Finance charges  | 209 814 933                                    | 211 720 705                                    | 303 190 744                  | 319 563 044                  | 336 819 448                  |
| Other materials  | 10 518 474                                     | 8 709 482                                      | 13 906 183                   | 13 978 602                   | 14 054 925                   |
| Contracted services  | 180 931 701                                    | 124 609 318                                    | 168 487 416                  | 174 411 964                  | 180 656 437                  |
| Other expenditure  | 158 475 948                                    | 269 886 720                                    | 160 837 856                  | 162 172 251                  | 163 596 031                  |
| Loss on disposal of PPE  | -  | 369 729  | -                            | -                            | -                            |
| <b>Total Expenditure</b>   | <b>2 511 131 718</b>                           | <b>1 794 077 169</b>                           | <b>2 570 540 018</b>         | <b>2 787 674 477</b>         | <b>2 811 044 104</b>         |
| <b>Surplus/(Deficit)</b>   | <b>6 125 622 378</b>                           | <b>5 816 214 272</b>                           | <b>5 983 444 262</b>         | <b>6 321 118 764</b>         | <b>6 839 195 799</b>         |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>6 125 622 378</b>                           | <b>5 816 214 272</b>                           | <b>5 983 444 262</b>         | <b>6 321 118 764</b>         | <b>6 839 195 799</b>         |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>6 125 622 378</b>                           | <b>5 816 214 272</b>                           | <b>5 983 444 262</b>         | <b>6 321 118 764</b>         | <b>6 839 195 799</b>         |
| <b>HEALTH AND SOCIAL DEVELOPMENT</b>                                 |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Transfers and subsidies  | 163 266 760                                    | 159 224 984                                    | 172 469 000                  | 178 747 000                  | 182 503 000                  |
| Other revenue  | 4 557 983                                      | 5 219 087                                      | 4 524 114                    | 4 524 114                    | 4 524 114                    |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>167 824 743</b>                             | <b>164 444 071</b>                             | <b>176 993 114</b>           | <b>183 271 114</b>           | <b>187 027 114</b>           |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 967 516 160                                    | 876 940 745                                    | 1 042 600 023                | 1 124 686 510                | 1 213 339 901                |
| Depreciation & asset impairment                                      | 25 383 585                                     | 23 268 289                                     | 26 652 765                   | 27 985 403                   | 29 384 673                   |
| Other materials  | 34 173 591                                     | 24 351 538                                     | 26 598 949                   | 26 819 870                   | 27 352 719                   |
| Contracted services  | 9 287 814                                      | 5 160 770                                      | 8 977 472                    | 9 315 254                    | 9 971 271                    |
| Other expenditure  | 19 455 285                                     | 16 056 638                                     | 15 004 305                   | 16 040 421                   | 17 202 844                   |
| <b>Total Expenditure</b>   | <b>1 055 816 435</b>                           | <b>945 777 979</b>                             | <b>1 119 833 514</b>         | <b>1 204 847 458</b>         | <b>1 297 251 408</b>         |
| <b>Surplus/(Deficit)</b>   | <b>(887 991 692)</b>                           | <b>(781 333 908)</b>                           | <b>(942 840 400)</b>         | <b>(1 021 576 344)</b>       | <b>(1 110 224 294)</b>       |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(887 991 692)</b>                           | <b>(781 333 908)</b>                           | <b>(942 840 400)</b>         | <b>(1 021 576 344)</b>       | <b>(1 110 224 294)</b>       |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(887 991 692)</b>                           | <b>(781 333 908)</b>                           | <b>(942 840 400)</b>         | <b>(1 021 576 344)</b>       | <b>(1 110 224 294)</b>       |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
|--|--|--|------------------------------|------------------------------|------------------------------|
| <b>HUMAN RESOURCES</b>   |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Transfers and subsidies  | 49 860 752                                     | 20 061 517                                     | 25 131 515                   | 25 131 515                   | 25 131 515                   |
| Other revenue  | 12 600 000                                     | -  | -                            | -                            | -                            |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>62 460 752</b>                              | <b>20 061 517</b>                              | <b>25 131 515</b>            | <b>25 131 515</b>            | <b>25 131 515</b>            |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 151 160 581                                    | 136 068 155                                    | 188 219 842                  | 203 277 432                  | 219 539 630                  |
| Depreciation & asset impairment                                      | 555 980  | 509 652  | 583 779                      | 612 968                      | 643 616                      |
| Other materials  | 34 651 307                                     | 20 769 222                                     | 9 074 200                    | 9 316 201                    | 9 571 271                    |
| Contracted services  | 2 454 358                                      | 2 173 537                                      | 2 152 613                    | 2 222 506                    | 2 296 173                    |
| Other expenditure  | 12 666 489                                     | 11 335 392                                     | 11 626 770                   | 12 054 171                   | 12 508 757                   |
| <b>Total Expenditure</b>   | <b>201 488 715</b>                             | <b>170 855 958</b>                             | <b>211 657 204</b>           | <b>227 483 278</b>           | <b>244 559 447</b>           |
| <b>Surplus/(Deficit)</b>   | <b>(139 027 963)</b>                           | <b>(150 794 441)</b>                           | <b>(186 525 689)</b>         | <b>(202 351 763)</b>         | <b>(219 427 932)</b>         |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(139 027 963)</b>                           | <b>(150 794 441)</b>                           | <b>(186 525 689)</b>         | <b>(202 351 763)</b>         | <b>(219 427 932)</b>         |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(139 027 963)</b>                           | <b>(150 794 441)</b>                           | <b>(186 525 689)</b>         | <b>(202 351 763)</b>         | <b>(219 427 932)</b>         |
|  |  |  |                              |                              |                              |
| <b>HUMAN SETTLEMENTS</b>   |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Rental of facilities and equipment                                   | 48 892 557                                     | 50 274 513                                     | 48 892 557                   | 48 892 557                   | 48 892 557                   |
| Transfers and subsidies  | 517 361 851                                    | 53 956 033                                     | 21 916 761                   | 21 823 881                   | 24 701 336                   |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>566 254 408</b>                             | <b>104 230 546</b>                             | <b>70 809 318</b>            | <b>70 716 438</b>            | <b>73 593 893</b>            |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 118 869 304                                    | 109 643 905                                    | 132 449 385                  | 143 045 333                  | 154 488 961                  |
| Debt impairment  | 2 869 033                                      | 2 629 957                                      | 2 953 058                    | 3 248 364                    | 3 573 200                    |
| Depreciation & asset impairment                                      | 43 879 781                                     | 40 223 139                                     | 46 073 770                   | 48 377 459                   | 50 796 332                   |
| Other materials  | 19 305 123                                     | 11 054 944                                     | 6 815 560                    | 6 840 940                    | 6 867 690                    |
| Contracted services  | 605 535 892                                    | 116 967 298                                    | 105 028 079                  | 109 299 320                  | 116 776 575                  |
| Transfers and subsidies  | 22 800 000                                     | 22 800 000                                     | 16 000 000                   | 16 000 000                   | 16 000 000                   |
| Other expenditure  | 27 868 075                                     | 17 101 489                                     | 26 051 855                   | 26 526 493                   | 27 031 196                   |
| <b>Total Expenditure</b>   | <b>841 127 208</b>                             | <b>320 420 733</b>                             | <b>335 371 707</b>           | <b>353 337 909</b>           | <b>375 533 954</b>           |
| <b>Surplus/(Deficit)</b>   | <b>(274 872 800)</b>                           | <b>(216 190 187)</b>                           | <b>(264 562 389)</b>         | <b>(282 621 471)</b>         | <b>(301 940 061)</b>         |
| Transfers and subsidies - capital                                    | 1 120 054 444                                  | 612 415 286                                    | 726 439 000                  | 1 311 338 719                | 1 347 058 627                |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>845 181 644</b>                             | <b>396 225 099</b>                             | <b>461 876 611</b>           | <b>1 028 717 248</b>         | <b>1 045 118 566</b>         |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>845 181 644</b>                             | <b>396 225 099</b>                             | <b>461 876 611</b>           | <b>1 028 717 248</b>         | <b>1 045 118 566</b>         |
|  |  |  |                              |                              |                              |
| <b>INFORMATION COMMUNICATION TECHNOLOGY</b>                          |  |  |                              |                              |                              |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 98 507 149                                     | 89 158 571                                     | 114 214 684                  | 123 351 860                  | 133 220 011                  |
| Depreciation & asset impairment                                      | 61 250 754                                     | 56 146 530                                     | 64 313 292                   | 67 528 957                   | 70 905 405                   |
| Finance charges  | 94 953 774                                     | 100 325 269                                    | 121 161 278                  | 127 703 987                  | 134 600 002                  |
| Other materials  | 511 295  | 370 524  | 354 146                      | 367 110                      | 380 774                      |
| Contracted services  | 250 680 558                                    | 178 756 725                                    | 256 047 366                  | 269 873 924                  | 284 447 116                  |
| Other expenditure  | 88 110 556                                     | 58 770 053                                     | 71 885 746                   | 74 733 542                   | 77 738 830                   |
| <b>Total Expenditure</b>   | <b>594 014 086</b>                             | <b>483 527 672</b>                             | <b>627 976 512</b>           | <b>663 559 380</b>           | <b>701 292 138</b>           |
| <b>Surplus/(Deficit)</b>   | <b>(594 014 086)</b>                           | <b>(483 527 672)</b>                           | <b>(627 976 512)</b>         | <b>(663 559 380)</b>         | <b>(701 292 138)</b>         |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(594 014 086)</b>                           | <b>(483 527 672)</b>                           | <b>(627 976 512)</b>         | <b>(663 559 380)</b>         | <b>(701 292 138)</b>         |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(594 014 086)</b>                           | <b>(483 527 672)</b>                           | <b>(627 976 512)</b>         | <b>(663 559 380)</b>         | <b>(701 292 138)</b>         |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
|--|--|--|------------------------------|------------------------------|------------------------------|
| <b>INTERNAL AUDIT</b>  |  |  |                              |                              |                              |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 49 970 831                                     | 45 527 103                                     | 53 245 339                   | 57 504 967                   | 62 105 367                   |
| Depreciation & asset impairment  | 170 329  | 156 145  | 178 845                      | 187 787                      | 197 176                      |
| Other materials  | 128 079  | 113 058  | 74 176                       | 76 027                       | 77 978                       |
| Contracted services  | 25 343 730                                     | 8 287 831                                      | 16 820 149                   | 17 187 665                   | 17 575 027                   |
| Other expenditure  | 806 345  | 647 107  | 849 898                      | 916 484                      | 988 323                      |
| <b>Total Expenditure</b>   | <b>76 419 314</b>                              | <b>54 731 245</b>                              | <b>71 168 407</b>            | <b>75 872 930</b>            | <b>80 943 871</b>            |
| <b>Surplus/(Deficit)</b>   | <b>(76 419 314)</b>                            | <b>(54 731 245)</b>                            | <b>(71 168 407)</b>          | <b>(75 872 930)</b>          | <b>(80 943 871)</b>          |
| <b>Surplus/(Deficit) after capital transfers<br/>&amp; contributions</b> | <b>(76 419 314)</b>                            | <b>(54 731 245)</b>                            | <b>(71 168 407)</b>          | <b>(75 872 930)</b>          | <b>(80 943 871)</b>          |
| <b>Surplus/(Deficit) after taxation</b>                                  | <b>(76 419 314)</b>                            | <b>(54 731 245)</b>                            | <b>(71 168 407)</b>          | <b>(75 872 930)</b>          | <b>(80 943 871)</b>          |
|  |  |  |                              |                              |                              |
|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
| <b>LEGISLATURE</b>   |  |  |                              |                              |                              |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 120 210 902                                    | 108 158 154                                    | 142 135 689                  | 153 506 545                  | 165 787 071                  |
| Remuneration of councillors  | 130 488 630                                    | 114 335 216                                    | 130 488 630                  | 140 927 721                  | 152 201 939                  |
| Other materials  | 18 231 931                                     | 16 878 569                                     | 8 198 166                    | 8 208 592                    | 8 219 581                    |
| Contracted services  | 3 975 351                                      | 3 612 381                                      | 2 508 418                    | 2 510 692                    | 2 513 089                    |
| Other expenditure  | 6 661 292                                      | 6 153 378                                      | 4 836 244                    | 5 154 817                    | 5 498 127                    |
| <b>Total Expenditure</b>   | <b>279 568 106</b>                             | <b>249 137 698</b>                             | <b>288 167 147</b>           | <b>310 308 367</b>           | <b>334 219 807</b>           |
| <b>Surplus/(Deficit)</b>   | <b>(279 568 106)</b>                           | <b>(249 137 698)</b>                           | <b>(288 167 147)</b>         | <b>(310 308 367)</b>         | <b>(334 219 807)</b>         |
| <b>Surplus/(Deficit) after capital transfers<br/>&amp; contributions</b> | <b>(279 568 106)</b>                           | <b>(249 137 698)</b>                           | <b>(288 167 147)</b>         | <b>(310 308 367)</b>         | <b>(334 219 807)</b>         |
| <b>Surplus/(Deficit) after taxation</b>                                  | <b>(279 568 106)</b>                           | <b>(249 137 698)</b>                           | <b>(288 167 147)</b>         | <b>(310 308 367)</b>         | <b>(334 219 807)</b>         |
|  |  |  |                              |                              |                              |
|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
| <b>REAL ESTATE</b>   |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Rental of facilities and equipment                                       | 23 157 578                                     | 16 397 975                                     | 19 501 329                   | 19 501 329                   | 19 501 329                   |
| Transfers and subsidies  | 10 000 000                                     | -  | -                            | -                            | -                            |
| Other revenue  | 18 665 633                                     | 14 687 540                                     | 18 665 633                   | 18 665 633                   | 18 665 633                   |
| <b>Total Revenue (excluding capital<br/>transfers and contributions)</b> | <b>51 823 211</b>                              | <b>31 085 515</b>                              | <b>38 166 962</b>            | <b>38 166 962</b>            | <b>38 166 962</b>            |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 196 760 635                                    | 176 686 660                                    | 256 251 050                  | 276 751 142                  | 298 891 240                  |
| Finance charges  | 43 810 305                                     | 48 285 054                                     | 56 716 061                   | 59 778 728                   | 63 006 779                   |
| Other materials  | 87 254 016                                     | 57 971 253                                     | 80 469 588                   | 84 611 965                   | 88 978 031                   |
| Contracted services  | 150 041 439                                    | 114 279 484                                    | 123 913 689                  | 130 348 834                  | 137 131 476                  |
| Other expenditure  | 17 979 209                                     | 13 913 639                                     | 16 551 815                   | 17 524 097                   | 18 557 154                   |
| <b>Total Expenditure</b>   | <b>495 845 604</b>                             | <b>411 136 089</b>                             | <b>533 902 203</b>           | <b>569 014 766</b>           | <b>606 564 680</b>           |
| <b>Surplus/(Deficit)</b>   | <b>(444 022 393)</b>                           | <b>(380 050 575)</b>                           | <b>(495 735 241)</b>         | <b>(530 847 804)</b>         | <b>(568 397 718)</b>         |
| <b>Surplus/(Deficit) after capital transfers<br/>&amp; contributions</b> | <b>(444 022 393)</b>                           | <b>(380 050 575)</b>                           | <b>(495 735 241)</b>         | <b>(530 847 804)</b>         | <b>(568 397 718)</b>         |
| <b>Surplus/(Deficit) after taxation</b>                                  | <b>(444 022 393)</b>                           | <b>(380 050 575)</b>                           | <b>(495 735 241)</b>         | <b>(530 847 804)</b>         | <b>(568 397 718)</b>         |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
|--|--|--|------------------------------|------------------------------|------------------------------|
| <b>RISK MANAGEMENT</b>   |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Other revenue  | 40 000 000                                     | 8 868 199                                      | 40 000 000                   | 40 000 000                   | 40 000 000                   |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>40 000 000</b>                              | <b>8 868 199</b>                               | <b>40 000 000</b>            | <b>40 000 000</b>            | <b>40 000 000</b>            |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 30 189 348                                     | 27 150 344                                     | 32 229 556                   | 34 807 920                   | 37 592 556                   |
| Other materials  | 208 508  | 194 754  | 165 230                      | 166 306                      | 167 441                      |
| Contracted services  | 2 254 322                                      | 739 573  | 2 256 221                    | 2 256 302                    | 2 256 388                    |
| Other expenditure  | 126 383 071                                    | 82 281 808                                     | 126 379 867                  | 133 216 955                  | 140 424 255                  |
| <b>Total Expenditure</b>   | <b>159 035 249</b>                             | <b>110 366 480</b>                             | <b>161 030 874</b>           | <b>170 447 483</b>           | <b>180 440 640</b>           |
| <b>Surplus/(Deficit)</b>   | <b>(119 035 249)</b>                           | <b>(101 498 280)</b>                           | <b>(121 030 874)</b>         | <b>(130 447 483)</b>         | <b>(140 440 640)</b>         |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(119 035 249)</b>                           | <b>(101 498 280)</b>                           | <b>(121 030 874)</b>         | <b>(130 447 483)</b>         | <b>(140 440 640)</b>         |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(119 035 249)</b>                           | <b>(101 498 280)</b>                           | <b>(121 030 874)</b>         | <b>(130 447 483)</b>         | <b>(140 440 640)</b>         |
|  |  |  |                              |                              |                              |
|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
| <b>ROADS AND STORMWATER</b>  |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Rental of facilities and equipment                                   | 428 271  | 466 873  | 429 448                      | 429 448                      | 429 448                      |
| Other revenue  | 28 512 243                                     | 3 593 549                                      | 24 012 380                   | 24 012 380                   | 24 012 380                   |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>28 940 514</b>                              | <b>4 060 422</b>                               | <b>24 441 828</b>            | <b>24 441 828</b>            | <b>24 441 828</b>            |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 260 084 124                                    | 237 720 456                                    | 321 404 122                  | 347 116 455                  | 374 885 775                  |
| Depreciation & asset impairment                                      | 713 995 202                                    | 654 495 611                                    | 749 694 962                  | 787 179 710                  | 826 538 696                  |
| Finance charges  | 131 691 068                                    | 146 395 784                                    | 170 575 617                  | 179 786 700                  | 189 495 182                  |
| Other materials  | 20 211 657                                     | 16 118 882                                     | 20 222 027                   | 21 277 172                   | 22 389 292                   |
| Contracted services  | 654 828 491                                    | 633 281 072                                    | 546 460 314                  | 575 833 170                  | 606 792 164                  |
| Other expenditure  | 14 288 719                                     | 11 045 075                                     | 15 050 937                   | 15 960 094                   | 16 928 510                   |
| <b>Total Expenditure</b>   | <b>1 795 099 261</b>                           | <b>1 699 056 880</b>                           | <b>1 823 407 979</b>         | <b>1 927 153 301</b>         | <b>2 037 029 619</b>         |
| <b>Surplus/(Deficit)</b>   | <b>(1 766 158 747)</b>                         | <b>(1 694 996 458)</b>                         | <b>(1 798 966 151)</b>       | <b>(1 902 711 473)</b>       | <b>(2 012 587 791)</b>       |
| Transfers and subsidies - capital                                    | 70 600 000                                     | 56 975 894                                     | 234 734 475                  | 184 860 400                  | 225 784 000                  |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(1 695 558 747)</b>                         | <b>(1 638 020 564)</b>                         | <b>(1 564 231 676)</b>       | <b>(1 717 851 073)</b>       | <b>(1 786 803 791)</b>       |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(1 695 558 747)</b>                         | <b>(1 638 020 564)</b>                         | <b>(1 564 231 676)</b>       | <b>(1 717 851 073)</b>       | <b>(1 786 803 791)</b>       |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

| SPORTS, RECREATION, ARTS AND CULTURE                                 | 2019/20 Budget approved in May 2020<br>R | 2019/20 - YTD as at end of May 2020<br>R | 2020/21 Final Budget<br>R | 2021/22 Final Budget<br>R | 2022/23 Final Budget<br>R |
|--|--|--|---------------------------|---------------------------|---------------------------|
| <b>Revenue By Source</b>   |  |  |                           |                           |                           |
| Rental of facilities and equipment                                   | 3 463 809                                | 3 500 280                                | 3 463 809                 | 3 463 809                 | 3 463 809                 |
| Fines, penalties and forfeits  | 38 261                                   | 38 263                                   | 38 261                    | 38 261                    | 38 261                    |
| Transfers and subsidies  | 11 782 535                               | 4 666 878                                | 11 000 000                | 12 000 000                | 12 500 000                |
| Other revenue  | 1 181 676                                | 3 235 554                                | 1 181 676                 | 1 181 676                 | 1 181 676                 |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>16 466 281</b>                        | <b>11 440 975</b>                        | <b>15 683 746</b>         | <b>16 683 746</b>         | <b>17 183 746</b>         |
| <b>Expenditure By Type</b>   |  |  |                           |                           |                           |
| Employee related costs   | 510 444 707                              | 465 012 530                              | 523 919 470               | 565 833 050               | 611 099 701               |
| Depreciation & asset impairment                                      | 91 817 596                               | 84 166 137                               | 96 408 476                | 101 228 900               | 106 290 345               |
| Other materials  | 41 288 898                               | 30 344 726                               | 46 469 580                | 48 260 972                | 49 489 697                |
| Contracted services  | 35 680 489                               | 24 265 981                               | 28 850 788                | 30 181 782                | 31 690 062                |
| Other expenditure  | 17 141 066                               | 12 655 385                               | 18 564 765                | 19 645 803                | 20 802 434                |
| <b>Total Expenditure</b>   | <b>696 372 756</b>                       | <b>616 444 761</b>                       | <b>714 213 079</b>        | <b>765 150 507</b>        | <b>819 372 239</b>        |
| <b>Surplus/(Deficit)</b>   | <b>(679 906 475)</b>                     | <b>(605 003 785)</b>                     | <b>(698 529 333)</b>      | <b>(748 466 761)</b>      | <b>(802 188 493)</b>      |
| Transfers and subsidies - capital                                    | 8 663 989                                | 2 705 474                                | 8 500 000                 | 8 500 000                 | 9 000 000                 |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(671 242 486)</b>                     | <b>(602 298 311)</b>                     | <b>(690 029 333)</b>      | <b>(739 966 761)</b>      | <b>(793 188 493)</b>      |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(671 242 486)</b>                     | <b>(602 298 311)</b>                     | <b>(690 029 333)</b>      | <b>(739 966 761)</b>      | <b>(793 188 493)</b>      |
|  |  |  |                           |                           |                           |
| STRATEGY & CORPORATE PLANNING  | 2019/20 Budget approved in May 2020<br>R | 2019/20 - YTD as at end of May 2020<br>R | 2020/21 Final Budget<br>R | 2021/22 Final Budget<br>R | 2022/23 Final Budget<br>R |
| <b>Revenue By Source</b>   |  |  |                           |                           |                           |
| <b>Expenditure By Type</b>   |  |  |                           |                           |                           |
| Employee related costs   | 23 713 623                               | 21 444 686                               | 26 143 206                | 28 234 664                | 30 493 437                |
| Depreciation & asset impairment                                      | 488 580                                  | 447 876                                  | 513 010                   | 538 661                   | 565 593                   |
| Other materials  | 2 165 549                                | 878 465                                  | 1 202 922                 | 1 208 650                 | 1 214 687                 |
| Contracted services  | 1 352 981                                | 1 154 182                                | 1 349 523                 | 1 349 523                 | 1 349 523                 |
| Other expenditure  | 560 431                                  | 428 927                                  | 527 757                   | 567 533                   | 610 405                   |
| <b>Total Expenditure</b>   | <b>28 281 164</b>                        | <b>24 354 137</b>                        | <b>29 736 418</b>         | <b>31 899 031</b>         | <b>34 233 645</b>         |
| <b>Surplus/(Deficit)</b>   | <b>(28 281 164)</b>                      | <b>(24 354 137)</b>                      | <b>(29 736 418)</b>       | <b>(31 899 031)</b>       | <b>(34 233 645)</b>       |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>(28 281 164)</b>                      | <b>(24 354 137)</b>                      | <b>(29 736 418)</b>       | <b>(31 899 031)</b>       | <b>(34 233 645)</b>       |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>(28 281 164)</b>                      | <b>(24 354 137)</b>                      | <b>(29 736 418)</b>       | <b>(31 899 031)</b>       | <b>(34 233 645)</b>       |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
|--|--|--|------------------------------|------------------------------|------------------------------|
| <b>TRANSPORT</b>   |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Transfers and subsidies  | 266 327 720                                    | 200 421 103                                    | 358 466 000                  | 301 951 000                  | 319 587 000                  |
| Other revenue  | 120 399 256                                    | 15 979 535                                     | 52 028 751                   | 52 028 751                   | 52 028 751                   |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>386 726 976</b>                             | <b>216 400 638</b>                             | <b>410 494 751</b>           | <b>353 979 751</b>           | <b>371 615 751</b>           |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 219 499 909                                    | 198 937 835                                    | 252 403 532                  | 272 595 814                  | 294 403 483                  |
| Depreciation & asset impairment                                      | 684 799  | 627 737  | 719 039                      | 754 991                      | 792 741                      |
| Finance charges  | 29 377 345                                     | 32 981 322                                     | 41 503 722                   | 43 744 923                   | 46 107 149                   |
| Other materials  | 25 010 645                                     | 19 696 331                                     | 26 091 476                   | 27 326 545                   | 28 628 313                   |
| Contracted services  | 271 433 430                                    | 201 424 539                                    | 362 154 101                  | 305 860 473                  | 323 729 803                  |
| Transfers and subsidies  | 5 000 000                                      | 6 000 000                                      | 5 000 000                    | 5 000 000                    | 5 000 000                    |
| Other expenditure  | 29 671 635                                     | 26 423 935                                     | 34 027 758                   | 35 904 514                   | 37 891 560                   |
| <b>Total Expenditure</b>   | <b>580 677 763</b>                             | <b>486 091 699</b>                             | <b>721 899 628</b>           | <b>691 187 260</b>           | <b>736 553 049</b>           |
| <b>Surplus/(Deficit)</b>   | <b>(193 950 787)</b>                           | <b>(269 691 061)</b>                           | <b>(311 404 877)</b>         | <b>(337 207 509)</b>         | <b>(364 937 298)</b>         |
| Transfers and subsidies - capital                                    | 412 825 274                                    | 322 965 802                                    | 358 000 000                  | 359 000 000                  | 370 000 000                  |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>218 874 487</b>                             | <b>53 274 741</b>                              | <b>46 595 123</b>            | <b>21 792 491</b>            | <b>5 062 702</b>             |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>218 874 487</b>                             | <b>53 274 741</b>                              | <b>46 595 123</b>            | <b>21 792 491</b>            | <b>5 062 702</b>             |
|  |  |  |                              |                              |                              |
|  | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
| <b>WATER AND SANITATION</b>  |  |  |                              |                              |                              |
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Service charges  | 6 861 934 203                                  | 6 186 488 031                                  | 8 271 452 711                | 9 436 379 199                | 10 767 529 448               |
| Interest earned  | 326 766 523                                    | 241 349 662                                    | 228 445 921                  | 228 445 921                  | 228 445 921                  |
| Fines, penalties and forfeits  | 898 124  | 712 116  | 898 124                      | 898 124                      | 898 124                      |
| Transfers and subsidies  | 1 923 055 278                                  | 1 753 086 824                                  | 1 962 370 946                | 2 155 976 069                | 2 382 124 969                |
| Other revenue  | 17 309 427                                     | 25 382 586                                     | 18 244 136                   | 18 244 136                   | 18 244 136                   |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>9 129 963 555</b>                           | <b>8 207 019 219</b>                           | <b>10 481 411 838</b>        | <b>11 839 943 449</b>        | <b>13 397 242 598</b>        |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 475 994 272                                    | 434 034 757                                    | 491 314 289                  | 530 619 427                  | 573 068 994                  |
| Debt impairment  | 193 937 021                                    | 177 775 609                                    | 199 616 828                  | 219 578 511                  | 241 536 362                  |
| Depreciation & asset impairment                                      | 109 254 472                                    | 100 149 940                                    | 114 717 196                  | 120 453 055                  | 126 475 708                  |
| Finance charges  | 116 962 439                                    | 129 628 804                                    | 149 628 411                  | 157 708 345                  | 166 224 596                  |
| Bulk purchases   | 3 708 364 826                                  | 3 171 561 375                                  | 4 303 270 656                | 4 948 761 254                | 5 691 075 442                |
| Other materials  | 238 897 561                                    | 184 115 269                                    | 386 246 584                  | 424 106 895                  | 466 636 982                  |
| Contracted services  | 888 809 055                                    | 796 250 967                                    | 1 028 339 914                | 1 136 294 646                | 1 255 896 917                |
| Transfers and subsidies  | 609 706 381                                    | 416 490 180                                    | 650 000 000                  | 684 300 000                  | 749 912 200                  |
| Other expenditure  | 22 310 311                                     | 18 138 630                                     | 22 354 910                   | 23 700 581                   | 25 135 391                   |
| <b>Total Expenditure</b>   | <b>6 364 236 338</b>                           | <b>5 428 145 530</b>                           | <b>7 345 488 788</b>         | <b>8 245 522 714</b>         | <b>9 295 962 592</b>         |
| <b>Surplus/(Deficit)</b>   | <b>2 765 727 217</b>                           | <b>2 778 873 689</b>                           | <b>3 135 923 050</b>         | <b>3 594 420 735</b>         | <b>4 101 280 006</b>         |
| Transfers and subsidies - capital                                    | 19 500 000                                     | 8 017 436                                      | 465 691 764                  | 374 500 000                  | 264 787 037                  |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>2 785 227 217</b>                           | <b>2 786 891 125</b>                           | <b>3 601 614 814</b>         | <b>3 968 920 735</b>         | <b>4 366 067 043</b>         |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>2 785 227 217</b>                           | <b>2 786 891 125</b>                           | <b>3 601 614 814</b>         | <b>3 968 920 735</b>         | <b>4 366 067 043</b>         |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

| BRAKPAN BUS COMPANY  | 2019/20 Budget<br>approved in May<br>2020<br>R           | 2019/20 - YTD as<br>at end of May<br>2020<br>R           | 2020/21 Final<br>Budget<br>R          | 2021/22 Final<br>Budget<br>R          | 2022/23 Final<br>Budget<br>R          |
|--|--|--|---------------------------------------|---------------------------------------|---------------------------------------|
| <b>Revenue By Source</b>   |  |  |                                       |                                       |                                       |
| Interest earned  | 355 814  | 35 216   | 430 140                               | 474 053                               | 461 000                               |
| Transfers and subsidies  | 21 559 426   | 6 712 665  | 11 665 369                            | 12 133 905                            | 12 556 000                            |
| Other revenue  | 38 306 227   | 7 498 708  | 18 570 330                            | 22 419 298                            | 23 847 749                            |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>60 221 467</b>  | <b>14 246 589</b>  | <b>30 665 839</b>                     | <b>35 027 256</b>                     | <b>36 864 749</b>                     |
| <b>Expenditure By Type</b>   |  |  |                                       |                                       |                                       |
| Employee related costs   | 19 132 746   | 23 341 248   | 18 963 871                            | 21 424 799                            | 22 703 486                            |
| Depreciation & asset impairment                                      | 3 944 962  | 2 415 031  | 1 856 634                             | 2 159 005                             | 2 247 700                             |
| Finance charges  | 50 880   | -  | -                                     | -                                     | -                                     |
| Other materials  | 5 596 674  | 714 511  | 2 699 791                             | 3 142 640                             | 3 271 744                             |
| Contracted services  | 1 951 826  | 98 849   | 977 900                               | 1 137 158                             | 1 183 873                             |
| Other expenditure  | 29 544 379   | 3 101 136  | 6 167 643                             | 7 163 654                             | 7 457 946                             |
| Loss on disposal of PPE  | -  | 7 974  | -                                     | -                                     | -                                     |
| <b>Total Expenditure</b>   | <b>60 221 467</b>  | <b>29 678 750</b>  | <b>30 665 839</b>                     | <b>35 027 256</b>                     | <b>36 864 749</b>                     |
| <b>Surplus/(Deficit)</b>   | -  | <b>(15 432 161)</b>                                      | -                                     | -                                     | -                                     |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | -  | <b>(15 432 161)</b>                                      | -                                     | -                                     | -                                     |
| <b>Surplus/(Deficit) after taxation</b>                              | -  | <b>(15 432 161)</b>                                      | -                                     | -                                     | -                                     |
| <b>EKURHULENI HOUSING COMPANY</b>                                    | <b>2019/20 Budget<br/>approved in May<br/>2020<br/>R</b> | <b>2019/20 - YTD as<br/>at end of May<br/>2020<br/>R</b> | <b>2020/21 Final<br/>Budget<br/>R</b> | <b>2021/22 Final<br/>Budget<br/>R</b> | <b>2022/23 Final<br/>Budget<br/>R</b> |
| <b>Revenue By Source</b>   |  |  |                                       |                                       |                                       |
| Service charges  | 7 341 495  | 6 545 567  | 6 202 578                             | 4 339 556                             | 4 578 232                             |
| Rental of facilities and equipment                                   | 42 620 433   | 42 236 359   | 49 395 557                            | 52 112 313                            | 54 978 491                            |
| Interest earned  | 1 912 687  | 4 290 806  | 2 415 830                             | 2 374 491                             | 2 482 150                             |
| Transfers and subsidies  | 35 791 706   | 35 745 965   | 16 000 000                            | 16 880 000                            | 17 808 400                            |
| Other revenue  | 288 676  | 851 210  | 304 552                               | 321 303                               | 338 975                               |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>87 954 997</b>  | <b>89 669 907</b>  | <b>74 318 517</b>                     | <b>76 027 663</b>                     | <b>80 186 248</b>                     |
| <b>Expenditure By Type</b>   |  |  |                                       |                                       |                                       |
| Employee related costs   | 27 723 501   | 24 980 064   | 33 209 599                            | 34 106 270                            | 35 060 044                            |
| Debt impairment  | 7 329 944  | 12 886 249   | 11 620 862                            | 5 540 970                             | 5 780 860                             |
| Depreciation & asset impairment                                      | 6 151 243  | 5 350 369  | 5 297 411                             | 5 588 767                             | 5 896 148                             |
| Finance charges  | (22 398)   | 3 253  | -                                     | -                                     | -                                     |
| Other materials  | 268 107  | 577 623  | 763 023                               | 782 280                               | 802 368                               |
| Contracted services  | 17 995 682   | 15 002 366   | 20 974 812                            | 17 815 133                            | 18 794 969                            |
| Other expenditure  | 13 752 098   | 12 427 311   | 13 411 280                            | 11 884 713                            | 12 538 374                            |
| <b>Total Expenditure</b>   | <b>73 198 177</b>  | <b>71 227 235</b>  | <b>85 276 987</b>                     | <b>75 718 133</b>                     | <b>78 872 763</b>                     |
| <b>Surplus/(Deficit)</b>   | <b>14 756 820</b>  | <b>18 442 672</b>  | <b>(10 958 470)</b>                   | <b>309 530</b>                        | <b>1 313 485</b>                      |
| Transfers and subsidies - capital                                    | 7 871 001  | 7 871 001  | -                                     | -                                     | -                                     |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>22 627 821</b>  | <b>26 313 673</b>  | <b>(10 958 470)</b>                   | <b>309 530</b>                        | <b>1 313 485</b>                      |
| Taxation   | 6 842 849  | 2 927 536  | -                                     | -                                     | -                                     |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>15 784 972</b>  | <b>23 386 137</b>  | <b>(10 958 470)</b>                   | <b>309 530</b>                        | <b>1 313 485</b>                      |

## 2020/2021 FINAL MTREF - OPERATING BUDGET

| EASTRAND WATER COMPANY   | 2019/20 Budget<br>approved in May<br>2020<br>R | 2019/20 - YTD as<br>at end of May<br>2020<br>R | 2020/21 Final<br>Budget<br>R | 2021/22 Final<br>Budget<br>R | 2022/23 Final<br>Budget<br>R |
|--|--|--|------------------------------|------------------------------|------------------------------|
| <b>Revenue By Source</b>   |  |  |                              |                              |                              |
| Interest earned  | 3 722 160                                      | 1 940 089                                      | 3 722 160                    | 4 025 888                    | 4 347 959                    |
| Dividends received   | -  | 95 246   | -                            | -                            | -                            |
| Transfers and subsidies  | -  | 309 896  | -                            | -                            | -                            |
| Other revenue  | 995 966 930                                    | 1 001 155 424                                  | 1 100 397 935                | 1 367 364 091                | 1 613 892 216                |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>999 689 090</b>                             | <b>1 003 500 655</b>                           | <b>1 104 120 095</b>         | <b>1 371 389 979</b>         | <b>1 618 240 175</b>         |
| <b>Expenditure By Type</b>   |  |  |                              |                              |                              |
| Employee related costs   | 379 513 239                                    | 325 491 994                                    | 410 475 684                  | 520 772 963                  | 614 512 104                  |
| Debt impairment  | 1 625 838                                      | (194 782)                                      | 1 625 838                    | 2 230 351                    | 2 631 814                    |
| Depreciation & asset impairment                                      | 74 051 053                                     | 89 770 370                                     | 105 500 000                  | 112 915 000                  | 120 786 949                  |
| Finance charges  | 57 012 329                                     | 42 221 739                                     | 48 453 869                   | 67 636 005                   | 79 810 486                   |
| Other materials  | 190 412 444                                    | 213 945 583                                    | 234 540 585                  | 261 191 663                  | 308 359 096                  |
| Contracted services  | 66 476 366                                     | 52 422 100                                     | 49 566 506                   | 84 919 504                   | 112 504 829                  |
| Transfers and subsidies  | 867 149  | -  | 1 011 238                    | 1 189 569                    | 1 403 691                    |
| Other expenditure  | 229 730 672                                    | 200 122 224                                    | 252 946 375                  | 320 534 924                  | 378 231 206                  |
| Loss on disposal of PPE  | -  | 469 131  | -                            | -                            | -                            |
| <b>Total Expenditure</b>   | <b>999 689 090</b>                             | <b>924 248 360</b>                             | <b>1 104 120 095</b>         | <b>1 371 389 979</b>         | <b>1 618 240 175</b>         |
| <b>Surplus/(Deficit)</b>   | <b>-</b>                                       | <b>79 252 295</b>                              | <b>-</b>                     | <b>-</b>                     | <b>-</b>                     |
| Transfers and subsidies - capital                                    | 145 635 521                                    | 82 275 561                                     | 200 000 000                  | 210 000 000                  | 250 000 000                  |
| <b>Surplus/(Deficit) after capital transfers &amp; contributions</b> | <b>145 635 521</b>                             | <b>161 527 857</b>                             | <b>200 000 000</b>           | <b>210 000 000</b>           | <b>250 000 000</b>           |
| <b>Surplus/(Deficit) after taxation</b>                              | <b>145 635 521</b>                             | <b>161 527 857</b>                             | <b>200 000 000</b>           | <b>210 000 000</b>           | <b>250 000 000</b>           |



## 2020/2021 FINAL MTREF - OPERATING BUDGET - REPAIRS AND MAINTENANCE PER DEPARTMENTS

| DEPARTMENTS                                     | 2019/20 Budget<br>approved in May 2020 | 2019/20 - YTD as at<br>end of May 2020 | 2020/21 Final Budget | 2021/22 Final Budget | 2022/23 Final Budget |
|---|--|--|----------------------|----------------------|----------------------|
| CHIEF OPERATING OFFICER: DELIVERY CO-ORDINATION | 8 028 077                              | 3 014 512                              | 8 001 316            | 8 433 388            | 8 888 789            |
| CITY MANAGER                                    | 95 411                                 | 49 964                                 | 58 149               | 61 289               | 64 599               |
| CITY PLANNING                                   | 22 721 757                             | 18 363 993                             | 22 873 176           | 24 108 326           | 25 410 175           |
| COMMUNICATION & BRANDING                        | 130 374                                | 47 266                                 | 48 149               | 50 749               | 53 489               |
| CORPORATE LEGAL                                 | 36 819                                 | -                                      | 28 412               | 29 947               | 31 564               |
| DISASTER AND EMERGENCY MANAGEMENT SERVICES      | 33 790 429                             | 13 987 650                             | 32 036 462           | 33 766 436           | 35 589 823           |
| ECONOMIC DEVELOPMENT                            | 5 765 319                              | 5 340 496                              | 6 101 955            | 6 431 461            | 6 778 759            |
| EKURHULENI METRO POLICE DEPARTMENT              | 42 004 647                             | 34 242 450                             | 38 225 264           | 40 289 428           | 42 465 057           |
| ENERGY  | 1 065 323 774                          | 943 475 089                            | 1 120 196 733        | 1 189 379 924        | 1 262 873 588        |
| ENVIRONMENTAL RESOURCE AND WASTE MANAGEMENT     | 158 186 388                            | 116 225 153                            | 229 111 417          | 241 483 441          | 254 523 544          |
| EXECUTIVE OFFICE                                | 213 180                                | 121 955                                | 214 820              | 226 421              | 238 647              |
| FINANCE   | 3 329 334                              | 2 137 470                              | 3 791 182            | 3 995 908            | 4 211 685            |
| HEALTH AND SOCIAL DEVELOPMENT                   | 7 760 589                              | 5 502 543                              | 7 386 708            | 7 785 594            | 8 206 013            |
| HUMAN RESOURCES                                 | 1 457 883                              | 1 325 154                              | 1 122 856            | 1 183 490            | 1 247 399            |
| HUMAN SETTLEMENTS                               | 35 517 205                             | 18 972 250                             | 41 645 448           | 43 894 302           | 46 264 597           |
| INFORMATION COMMUNICATION TECHNOLOGY            | 250 810 998                            | 178 801 944                            | 256 169 431          | 270 002 581          | 284 582 720          |
| INTERNAL AUDIT                                  | 77 628                                 | 790                                    | 70 574               | 74 385               | 78 402               |
| LEGISLATURE                                     | 81 714                                 | 30 103                                 | 35 034               | 36 926               | 38 921               |
| REAL ESTATE                                     | 84 433 582                             | 62 751 482                             | 77 907 098           | 82 114 082           | 86 548 243           |
| RISK MANAGEMENT                                 | 9 383                                  | 7 649                                  | 8 852                | 9 330                | 9 834                |
| ROADS AND STORMWATER                            | 671 268 369                            | 646 917 960                            | 562 877 888          | 593 273 289          | 625 310 043          |
| SPORTS, RECREATION, ARTS AND CULTURE            | 47 876 630                             | 31 912 693                             | 38 459 162           | 40 311 767           | 42 369 822           |
| STRATEGY & CORPORATE PLANNING                   | 101 142                                | 14 947                                 | 101 142              | 106 604              | 112 361              |
| TRANSPORT                                       | 26 379 045                             | 19 250 550                             | 25 944 514           | 27 334 712           | 28 799 991           |
| WATER AND SANITATION                            | 246 452 229                            | 176 095 253                            | 429 466 008          | 470 159 311          | 515 675 368          |
| BRAKPAN BUS COMPANY                             | 5 422 770                              | 222 169                                | 2 524 028            | 2 938 213            | 3 058 917            |
| EKURHULENI HOUSING COMPANY                      | 4 802 067                              | 3 943 834                              | 4 771 797            | 5 125 941            | 5 407 871            |
| EASTRAND WATER COMPANY                          | 112 315 746                            | 118 706 623                            | 131 013 571          | 159 114 009          | 187 754 520          |
| <b>Grand Total</b>                              | <b>2 834 392 489</b>                   | <b>2 401 461 941</b>                   | <b>3 040 191 146</b> | <b>3 251 721 254</b> | <b>3 476 594 741</b> |